

Report Title	Measuring Performance Under Integration – Invitation to Submit Improvement Objectives to the Ministerial Strategic Group
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Report Number	HSCP/17/019
Date of Report	24 <sup>th</sup> February 2017
Date of Meeting	28 <sup>th</sup> March 2017

### 1: Purpose of the Report

This report seeks agreement for the Aberdeen City Health and Social Care Partnership (HSCP) to participate in national measurement of improvement under integration. The report seeks agreement that the HSCP provides publically reported data for this process and sets out alignment to the agreed IJB, Strategic Plan, its performance framework and developing improvement plan.

## 2: Summary of Key Information

A Ministerial Strategic Group (MSG) for Health and Community Care has been established at a National level and is being chaired by the Cabinet Secretary for Health, Wellbeing and Sport. Membership of the Group comprises representatives from agencies and professions involved in the delivery of integration as a policy. The MSG now wishes to measure improvement across Scotland resulting from the integration policy and the Public Bodies (Joint Working)(Scotland) Act of 2014 (the Act).

The MSG particularly wants to focus on 6 key areas of performance as set out below:

- 1. Unplanned admissions
- 2. Occupied bed days for unscheduled care
- 3. A&E performance







- 4. Delayed discharges
- 5. End of life care
- 6. The balance of spend across institutional and community services

The Integration Authority Chief Officers received the letter at **Appendix A** on the 19<sup>th</sup> of January from Scottish Government and CoSLA officials inviting them to each provide the Ministerial Strategic Group with objectives for their Health and Social Care Partnerships, setting out improvement trajectories and ambitions against those 6 areas. The expectation was that these objectives would be provided by the end of February 2017 following consultation with the Chief Officers.

Under the Act, there is a requirement on IJBs to publish an annual performance report and for this to be made publically available. In addition to this, the Aberdeen City HSCP has agreed to a tiered intelligence approach to its performance management and the IJB receives regular performance reports at both Board and Committee level. HSCP officers have also been tasked by the IJB in developing an improvement plan addressing areas where accelerated or improved performance is expected.

Aberdeen City IJB has an ambition to provide high quality, person centred, caring services and these are set out in the Strategic Plan. Progress in achieving these ambitions and performance as an integrated partnership will be set out in our annual report which will be agreed by the IJB and published by June 2017. These ambitions are aligned to the MSG's 6 key priority areas and it would be possible to align already agreed priorities for improvement to these. The IJB has not yet set trajectories for improvement as set out in the letter at **Appendix A** however will be agreeing its own improvement plan in due course where, if agreed, further such trajectories relating to these measures can be set out for agreement.

From a governance perspective the Integration Joint Board (IJB) does not, and is not expected to, report to the Ministerial Strategic Group and the only statutory requirement for reporting is the annual performance report as set out above.

## 3: | Equalities, Financial, Workforce and Other Implications

None relevant to this report.







### 4: Management of Risk

#### Identified risk(s):

There is a risk that the IJB and services that it directs and has operational oversight of, fail to meet performance standards or outcomes as set by regulatory bodies.

Link to risk number on strategic or operational risk register: 7 (strategic)

How might the content of this report impact or mitigate the known risks: Agreeing that publically available performance data can be used to support the MSG in measuring performance under integration nationally, will provide assurance that the IJB is performing well in these areas, but also allow an opportunity for further benchmarking for performance under integration with other integration authorities.

#### 5: Recommendations

It is recommended that the Integration Joint Board:

- 1. Agree that publically available data relating to the performance of the IJB and HSCP can be used to support the MSG in measuring performance under integration;
- 2. Instructs the Chief Officer to develop trajectories for improvement and that these are considered in relation to the IJB's own improvement plan and present these at a future meeting; and
- 3. Asks the Chief Officer to reply formally to the request setting out the IJB's position.







6: Signatures	
Indian Brook	Judith Proctor (Chief Officer)
Alad	Alex Stephen (Chief Finance Officer)

